











2022 - 23 Gender Equality Reporting

Submitted By:

Boral Limited 13008421761

Found Concrete Pty Ltd 93620531820

Q-Crete Premix Pty Ltd 63160844173

De Martin & Gasparini Pty Limited 81000205372

Boral Cement Limited 62008528523

Boral Resources (Qld) Pty. Limited 46009671809

Boral Construction Materials Group Ltd 15000028080

Boral Transport Limited 31000111571

Boral Construction Materials Limited 70000614826

De Martin & Gasparini Pumping Pty Limited 63074598262

De Martin & Gasparini Contractors Pty Limited 57074598299

Pro Concrete Group Pty Limited 11000512005

Concrite Pty Ltd 86000795166

Boral Resources (Sa) Limited 72007516494

Bitumax Pty. Limited 72007591835



Boral Resources (W.A.) Ltd 57008686904

Allen's Asphalt Pty Ltd 49103076508

Boral Resources (Nsw) Pty Ltd 51000756507

Dunmore Sand & Soil Pty. Limited 62003497229

Boral Resources (Country) Pty. Limited 51000187002

Bitupave Ltd 53000102376

Boral Resources (Vic.) Pty. Limited 87004620731

South East Asphalt Pty Ltd 63105536552





#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes

Strategy

Retention: Yes

Strategy

Performance management processes: Yes

Strategy

Promotions: Yes.

Strategy

Talent identification/identification of high potentials: YesStrategy

Succession planning: Yes

Strategy

Training and development: Yes

Strategy

Key performance indicators for managers relating to gender equality: YesStrategy

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesStrategy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Gender composition of our workforce continues to be a key area of focus in Boral's Diversity Strategy and Plan which sets out the initiatives, actions, and indicators to address gender equality issues.

Governing Bodies

Organisation: Boral Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Found Concrete Pty Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2** Year of target to be reached:

C			
SO	ected	V2	IIIA:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Q-Crete Premix Pty Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**





7.	. Do you have a formal policy and/or formal strategy in place to support gender	equality
in	the composition of this organisation's governing body?	

No

Selected value:

Organisation: De Martin & Gasparini Pty Limited

1.Name of the governing body: Boral Limited

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member		1	
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No





Organisation: Boral Cement Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member		1	
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Boral Resources (Qld) Pty. Limited
1.Name of the governing body: Boral Limited
2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Νo

Selected value:

Organisation: Boral Construction Materials Group Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2** Year of target to be reached:

C - I	المستقل ما	1	
	lected	Va	II I D.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Boral Transport Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member		•	
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**





7.	. Do you have a formal policy and/or formal strategy in place to support gender	equality
in	the composition of this organisation's governing body?	

No

Selected value:

Organisation: Boral Construction Materials Limited1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - 6.1 Percentage (%) of target:
 - **6.2** Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No





Organisation: De Martin & Gasparini Pumping Pty Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member	<u>'</u>		
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: De Martin & Gasparini Contractors Pty Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Νo

Selected value:

Organisation: Pro Concrete Group Pty Limited

1.Name of the governing body: Boral Limited

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2** Year of target to be reached:

C - I	المستقل ما	1	
	lected	Va	II I D.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Concrite Pty Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**





7.	. Do you have a formal policy and/or formal strategy in place to support gender	equality
in	the composition of this organisation's governing body?	

No

Selected value:

Organisation: Boral Resources (Sa) Limited

1.Name of the governing body: Boral Limited

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No





Organisation: Bitumax Pty. Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Boral Resources (W.A.) Ltd

1.Name of the governing body: Boral Limited

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Nc

Selected value:

Organisation: Allen's Asphalt Pty Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member		•	
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

C			
SO	ected	V2	IIIA:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

110

Selected value:

Organisation: Boral Resources (Nsw) Pty Ltd
1.Name of the governing body: Boral Limited
2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**





7.	. Do you have a formal policy and/or formal strategy in place to support gender	equality
in	the composition of this organisation's governing body?	

No

Selected value:

Organisation: Dunmore Sand & Soil Pty. Limited
1.Name of the governing body: Boral Limited
2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - 6.1 Percentage (%) of target:
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No





Organisation: Boral Resources (Country) Pty. Limited

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member	<u>'</u>		
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: Bitupave Ltd

1.Name of the governing body: Boral Limited2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Nc

Selected value:

Organisation: Boral Resources (Vic.) Pty. Limited
1.Name of the governing body: Boral Limited
2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member		•	
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- **6. Target set to increase the representation of women:** No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

C			
SO	ected	V2	IIIA:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

No

Selected value:

Organisation: South East Asphalt Pty Ltd

1.Name of the governing body: Boral Limited

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**



7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

110

Selected value:

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#Action on gender equality

Gender Pay Gaps

Do you have a formal policy and/or formal strategy on remuneration generally?
 Yes

Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

No Salaries set by awards/industrial or workplace agreements; Non-award employees paid market rate

- 2. What was the snapshot date used for your Workplace Profile? 31/03/2023
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Remuneration gap analysis has been completed annually for several years.
Analysis includes like for like analysis down to the employee level. Pay equity analysis is presented to the Remuneration and Nomination Committee for their review.

Employer action on pay equality

- 1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)? Yes
 - 1.1 When was the most recent gender remuneration gap analysis undertaken? Within the last 12 months
 - 1.2 Did you take any actions as a result of your gender remuneration gap analysis?





Yes

Reviewed remuneration decision-making processes; Reported pay equity metrics (including gender pay gaps) to the executive

- 1.3 What type of gender remuneration gap analysis has been undertaken?

 A by-level gap analysis
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

- Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?
 No
- 2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?
 No
- 3. On what date did your organisation share your last year's public reports with employees and shareholders?

 Employees:

Shareholder:

4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Flexible Work



Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes Policy; Strategy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations

Yes

Employees are surveyed on whether they have sufficient flexibility No

Employee training is provided throughout the organisationNo

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

Yes

Flexible working is promoted throughout the organisation Yes

Targets have been set for engagement in flexible work No

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

Yes





Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel
No

Leaders are held accountable for improving workplace flexibility Yes

Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation
No

Targets have been set for men's engagement in flexible work No

Team-based training is provided throughout the organisationNo

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available

Job sharing: Yes

SAME options for women and men

Formal options are available

Part-time work: Yes

SAME options for women and menFormal options are available



Purchased leave: No

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

1.1. Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?

Yes

1.1.a. Please indicate whether your employer-funded paid parental leave for primary carers is available to:

All, regardless of gender

1.1.b. Please indicate whether your employer-funded paid parental leave for primary carers covers:

Birth; Adoption

1.1.c. How do you pay employer funded paid parental leave to primary carers?

Paying the employee's full salary





1.1.d. Do you pay superannuation contribution to your primary carers while they are on parental leave?

Yes, on employer funded parental leave

1.1.e. How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?

- 1.1.f. What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals? 91-100%
- 1.1.g. Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?

Yes

How long is the qualifying period (in months)?

1.1.h. Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 6 months

- 1.2. Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?

 Yes
 - 1.2.a. Please indicate whether your employer-funded paid parental leave for secondary carers is available to:

All, regardless of gender

1.2.b. Please indicate whether your employer-funded paid parental leave for secondary carers covers:

Birth; Adoption

1.2.c. How do you pay employer funded paid parental leave to Secondary carers?

Paying the employee's full salary

1.2.d. Do you pay superannuation contribution to your secondary carers while they are on parental leave?

Yes, on employer funded parental leave

- 1.2.e. How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?
- 1.2.f. What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals? 91-100%
- 1.2.g. Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access





employer funded parental leave?

Yes

How long is the qualifying period (in months)?

12

1.2.h. Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 6 months

2. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Strategy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services

Yes

Available at ALL worksites

- 2.5. Coaching for employees on returning to work from parental leave
 No
- 2.6. Targeted communication mechanisms (e.g. intranet/forums)





Yes

Available at SOME worksites

2.7. Internal support networks for parents

No

2.8. Information packs for new parents and/or those with elder care responsibilities

Yes

Available at ALL worksites

2.9. Parenting workshops targeting fathers

No

2.10. Parenting workshops targeting mothers

No

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

No

2.13. On-site childcare

No

2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy; Strategy





- 1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?
- 2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

 All Managers:

Yes

At induction

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

Family or domestic violence

- Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?
- 2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

Yes

Confidentiality of matters disclosed

Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence





Yes

Employee assistance program (including access to psychologist, chaplain or counsellor) Yes
Emergency accommodation assistance No
Provision of financial support (e.g. advance bonus payment or advanced pay Yes
Flexible working arrangements Yes
Offer change of office location Yes
Access to medical services (e.g. doctor or nurse) Yes
Training of key personnel No
Referral of employees to appropriate domestic violence support services for expert advice Yes
Workplace safety planning No





Access to paid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

Access to unpaid leave

Yes

Is the leave period unlimited?

Yes

Other: No

Provide Details:

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

Online learning materials are available across Boral. The Employee Assistance program provides support to employees and their families who may be experiencing family or domestic violence. The program includes a manager referral service where the manager can refer an employee for assistance.

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees were promoted?	Full-time Permanent	Permanent	Managers	12	54	66
			Non-managers	41	123	164
How many employees (including partners with an employment contract) were	Full-time	Permanent	Managers		16	16
internally appointed?			Non-managers	26	137	163
		Fixed-Term Contract	Non-managers	3	3	6
	Part-time	Permanent	Non-managers	6		6
	N/A	Casual	Non-managers	3	6	9
How many employees (including partners with an employment contract) were	Full-time Permanent	Permanent	CEO, KMPs, and HOBs	2	4	6
externally appointed?			Managers	11	26	37
	Fixed-Term Contract		Non-managers	134	702	836
		CEO, KMPs, and HOBs		1	1	
			Non-managers	12	28	40
	Part-time	Permanent	Non-managers	2	3	5
	N/A	Casual	Non-managers	6	29	35

^{*} Total employees includes Non-binary

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees (including partners with an employment contract)	Full-time Permanent	Permanent	Managers	23	61	84
voluntarily resigned?			Non-managers	138	638	776
		Fixed-Term Contract	Managers	1	3	4
			Non-managers	7	15	22
	Part-time	Permanent	Managers	2		2
			Non-managers	7	3	10
	N/A	Casual	Managers	1		1
			Non-managers	3	21	24
5. How many employees have taken primary carer's parental leave (paid and/or	Full-time	Permanent	Managers	2		2
unpaid)?			Non-managers	26		26
		Fixed-Term Contract	Non-managers	1		1
6. How many employees have taken secondary carer's parental leave (paid	Part-time	Permanent	Non-managers	6		6
	Full-time	Permanent	Managers		7	7
and/or unpaid)?			Non-managers		89	89
		Fixed-Term Contract	Non-managers		1	1

^{*} Total employees includes Non-binary

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Total*
. How many employees eased employment before	Туре	Permanent	Non-managers	Female	Total*

^{*} Total employees includes Non-binary

Workplace Profile Table

		No. of employees		Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	56	365	0	0	421
	Full-time contract	1	4	0	0	5
	Part-time permanent	3	0	0	0	3
Professionals	Full-time permanent	86	233	2	2	323
	Full-time contract	4	10	0	0	14
	Part-time permanent	12	2	0	0	14
Technicians And Trades Workers	Full-time permanent	38	494	1	9	542
	Full-time contract	3	5	0	0	8
	Part-time permanent	3	2	0	2	7
Clerical And Administrative Workers	Full-time permanent	250	167	1	2	420
	Full-time contract	7	3	0	0	10
	Part-time permanent	25	0	0	0	25
Sales Workers	Full-time permanent	29	105	0	0	134
	Full-time contract	2	0	0	0	2
Machinery Operators And Drivers	Full-time permanent	103	2,295	0	1	2,399
	Full-time contract	6	28	1	16	51
	Part-time permanent	4	7	0	0	11
Labourers	Full-time permanent	0	206	0	0	206
	Casual	0	41	0	0	41

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Non-binary

Workplace Profile Table

		No. of employees				
Manager category	Employment status	F	М	Total*		
CEO	Full-time permanent	0	1	1		
КМР	Full-time permanent	3	5	8		
GM	Full-time permanent	0	17	17		
	Full-time contract	0	1	1		
SM	Full-time permanent	17	36	53		
ОМ	Full-time permanent	36	306	342		
	Full-time contract	1	3	4		
	Part-time permanent	3	0	3		

^{*} Total employees includes Non-binary