Table 1 Response to non-compliances

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
S3.C7A	Within the limit of 400	Non-compliant – Low	The Transport Management	Engage contractor (TTPP) to
	laden trucks from the site	Risk	Plan (TMP) will be updated with	revise the plan as per
The Applicant must not	per day. Highest number of		a proposal of the	recommendation to monitor
dispatch more than:	trucks leaving site 298 per		implementation of a traffic	and control truck dispatch
a) 33 laden trucks from the	day.		dispatch management system	movements in accordance with
site in any hour between 6	11 exceedances in hourly		to meet the requirements of	limitations.
am and 9 am;	limits recorded:		this condition.	
b) 40 laden trucks from the	7am			In the interim relevant staff will
site in any hour between 9	39 trucks on 20/04/2020		Upon approval of the revised	receive a toolbox session to
am and 3 pm;	35 trucks on 30/04/2020		TMP, relevant staff will be	reduce instances of non-
c) 23 laden trucks from the	3pm		presented with a toolbox	compliance with the existing
site in any hour between 3	27 trucks on 05/12/2019		session to educate them about	plan with another toolbox
pm and 6 am; and	25 trucks on 12/12/2019		the updated management plan	session to be conducted once
d) a total of 400 laden	25 trucks on 10/03/2020		requirements and a sign off	the updated plan is finalised.
trucks from the site per	25 trucks on 12/03/2020		sheet will be collected and	Sign on sheets to be completed
day.	25 trucks on 18/03/2020		filed.	and filed for each session to
	25 trucks on 06/04/2020			demonstrate awareness.
	26 trucks on 08/04/2020		If transport dispatch limits are	
	24 trucks on 15/04/2020		not practical, Boral Land and	If transport dispatch limits are
	24 trucks on 23/04/2020		Property Group (BLPG) to	not practical, consult with DPIE
	Opportunity for		consult with DPIE regarding	regarding modification of this
	improvement [DQ8/20]:		modification of this condition	condition
	A Traffic Management			
	System should be			
	developed to monitor and			
	control truck dispatch			
	movements in accordance			
	with limitations.			

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
	Opportunity for improvement [DQ9/20]: If the hourly truck dispatch limitations are not practical for operations, consultation with DPIE should occur to understand if modification of this condition is appropriate			
S4.C28 The Applicant must comply with the discharge limits in any EPL, or with section 120 of the POEO Act	The following uncontrolled discharge events occurred in the reporting period that resulted in exceedances, or inability to sample: • 18/11/2017 • 06/01/2019 • 19/03/2019 • 04/06/2019 Opportunity for improvement [DQ12/20]: Implement updated Water Management Plan when approved to reconfigure storage on site and prevent uncontrolled discharge events.	Non-compliant – Medium Risk	The updated Water Management Plan is currently under review by the department. Once the Plan has been approved, then implementation of the recommendations can be pursued.	Follow up with DPIE/DPIE (Water) regarding the status of the assessment of the WMP. Previous advice from DPIE (Water) is that the plan won't be reviewed for a month due to an assessment backlog. Once review by DPI (Water) has been completed then Boral will submit the plan to DPIE for approval.
S4.C32 By 18 May 2008, or as otherwise agreed to by the Secretary, the Applicant must:	By 18 May 2008, or as otherwise agreed to by the Secretary, the Applicant must:	Non-compliant – Medium Risk	The updated Water Management Plan is currently under review by the department, which details the	Complete works in accordance with the approved WMP once finalised.

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
(a) modify the existing dam	(a) modify the existing dam		dam upgrade works designed	Senior management to discuss
at the site to create	at the site to create		to meet this condition.	capital funds required to
increased capacity offline	increased capacity offline			implement the works contained
from Rocklow Creek;	from Rocklow Creek;			in the WMP currently under
(b) construct dams within	(b) construct dams within			assessment.
the site of sufficient	the site of sufficient			
capacity to ensure that the	capacity to ensure that the			Once works are completed a
water quality criteria in	water quality criteria in			letter is to be drafted notifying
condition 29 can be met for	condition 29 can be met for			EPA/DPIE of completion of the
all rainfall events up to and	all rainfall events up to and			physical works.
including the 5-day	including the 5-day			
duration 95th percentile	duration 95th percentile			
rainfall event;	rainfall event;			
(c) ensure the discharge	(c) ensure the discharge			
and overflow points of the	and overflow points of the			
dams do not cause erosion	dams do not cause erosion			
at the point of	at the point of			
discharge/overflow;	discharge/overflow;			
(d) rehabilitate and stabilise	(d) rehabilitate and stabilise			
the banks of the dams; and	the banks of the dams; and			
(e) ensure the integrity of	(e) ensure the integrity of			
the dams would not be	the dams would not be			
compromised by flooding;	compromised by flooding;			
to the satisfaction of the	to the satisfaction of the			
EPA and the Secretary.	EPA and the Secretary.			
S4.C72 The Applicant must	The Applicant must ensure	Non-compliant – Low	Delivery drivers to sign in onsite	Take inventory of the stored
ensure that the storage,	that the storage, handling,	Risk	to ensure that goods are	chemicals across the site to
handling, and transport of	and transport of dangerous		delivered and correctly placed	ensure bunds are available and
dangerous goods is done in	goods is done in accordance		into the bund	capacity is adequate.
accordance with the	with the relevant Australian			
relevant Australian	Standards, particularly			
Standards, particularly				

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
AS1940 and AS1596, and	AS1940 and AS1596, and		One point lessons (OPL) to be	Create OPL for bunded areas
the Dangerous Goods Code.	the Dangerous Goods Code.		created for bunded area to	and training package for staff to
			instruct storage requirements.	complete.
	Opportunity for			
	improvement [DQ16/20]			Delivery drivers to sign in on
				site to ensure that goods are
	Opportunity for			delivered and placed into the
	improvement [DQ16/20]:			bund
	Bunded fuel drum storage			
	area to be used correctly			
	with all oil drums to be			
	positioned within the			
	bunded area.			
	Storage and handling of			
	dangerous goods appears			
	to be mostly occurring			
	appropriately on site.			
	Oil drums are not being			
	storage appropriately			
	within the bounds of			
	bunded areas. See			
	Appendix 3.			
	Environmental Coordinator			
	and Quarry Manager note			
	this is a delivery issue they			
	have raised with their			
	contractors			
S4A.C1 As soon as	As soon as practicable and	Non-compliant – Low	Publication of Pollution	Publication of Pollution
practicable and no longer	no longer than 7 days after	Risk	Monitoring Data – Exceedence	Monitoring Data – Exceedence
than 7 days after obtaining	obtaining monitoring		Notification Report has been	Notification Report has been
monitoring results showing	results showing an		created to trigger the review of	created to trigger the review of

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
an exceedance of any	exceedance of any criteria		this requirement internally	this requirement internally
criteria in Schedule 4 the	in Schedule 4 the Applicant		before formal notification is	before formal notification is
Applicant must:	must:		made to the Department in	made to the Department in
(a) provide to any affected	(a) provide to any affected		accordance with the consent.	accordance with the consent.
landowners and tenants;	landowners and tenants;			
and,	and,		Note that the monitoring data	Note that the monitoring data
(b) publish on its website	(b) publish on its website		is currently published on the	is currently published on the
the full details of the	the full details of the		Boral website	Boral website
exceedance.	exceedance.		https://www.boral.com.au/our-	https://www.boral.com.au/our-
Any exceedance of any	Any exceedance of any		commitment/environmental-	commitment/environmental-
criteria in Schedule 4 is an	criteria in Schedule 4 is an		reporting where details on the	reporting where details on the
incident that must be	incident that must be		monitoring data are presented,	monitoring data are presented,
notified to the Department	notified to the Department		including any exceedances.	including any exceedances. This
in accordance with	in accordance with			is also a requirement of the
condition 7 of Schedule 5 of	condition 7 of Schedule 5 of			Environment Protection Licence
this consent.	this consent.			(although the EPL data needs to
For any exceedance of the	For any exceedance of the			be published within 14 days).
air quality criteria or air	air quality criteria or air			Boral will therefore amend the
quality measures in	quality measures in			publication date of relevant
Schedule 4, the Applicant	Schedule 4, the Applicant			data to the website to ensure it
must also provide to any	must also provide to any			occurs within the 7 day period
affected landowners and	affected landowners and			that is required in the event an
tenants a copy of the fact	tenants a copy of the fact			exceedance of the Schedule 4
sheet entitled Mine Dust	sheet entitled Mine Dust			criteria occurs.
and You (NSW Minerals	and You (NSW Minerals			
Council, 2011) fact sheet (as	Council, 2011) fact sheet (as			
may be updated from time	may be updated from time			
to time).	to time).			
S5.C7 The Applicant must	The Applicant must	Non-compliant – Low	Immediate Notification Report	Complete relevant notification
immediately notify the	immediately notify the	Risk	is to be completed by staff and	form and notify relevant
Secretary and any other	Secretary and any other		senior management internally	agencies (DPEI/EPA/OEH) in
relevant agencies of any	relevant agencies of any		when immediate notification to	

Condition Reference	Description	Audit Risk Rating	Response	Boral Actions
incident. Within 7 days of	incident. Within 7 days of		the Secretary is required.	accordance with relevant
the date of the incident, the	the date of the incident, the		Details will be kept on file.	conditions of approval/consent.
Applicant must provide the	Applicant must provide the			
Secretary and any relevant	Secretary and any relevant		Publication of Pollution	Attach notification reports and
agencies with a detailed	agencies with a detailed		Monitoring Data – Exceedance	associated emails to the
report on the incident, and	report on the incident, and		Notification Report has been	internal Immediate Notification
such further reports as may	such further reports as may		created to trigger the review of	form and file into G drive under
be requested	be requested.		this requirement internally	"8-10 Training Awareness and
			before formal notification is	Incidents" in the Environmental
			made to the Department in	folder.
			accordance with the consent.	

Table 2 Response to Recommendations

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
DQ1/20	DQ3/17	Finalise revised Water	Updated WMP is currently	Boral to follow up on status
		Management Plan (WMP).	under review with DPIE	of the review and approval
				of the WMP with DPIE.
				Previous advice from DPI
				(Water) is that the plan
				won't be reviewed for a
				month due to backlog. Once
				review by DPI (Water) has
				been completed then Boral
				will submit the plan to DPIE
				for approval.
DQ2/20	DQ5/17	Follow up approval of works	EPA have approved works as	Boral to draft letter and
		required under S4, C38 from	completed. A letter	send to DPIE via the major
		DPIE.	describing the completion of	projects portal.

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
			the works to be drafted by	
			Boral and sent to DPIE to	
			confirm completion to	
			satisfaction to the secretary.	
DQ3/20	DQ6/17	Determine whether	Boral to correspond with	Boral to draft letter and
		'regional' monitoring that	DPIE to clarify the definition	send to DPIE via the major
		has been	of 'regional' monitoring and	projects portal.
		completed is satisfactory	propose cessation of	
		and the regional monitoring	monitoring as a function of	
		program can therefore be	the satisfactory completion	
		suspended.	of the monitoring program.	
DQ4/20	DQ7/17	Update of EPL Pollution	As discussed with the	Boral does not consider that
		Incident Response	auditor the PIRMP v10 was	it is appropriate to include
		Monitoring Plan (PIRMP) to	updated to include mud	mud tracking into a PIRMP
		include measures to prevent	tracking, however this has	given the negligible risk of
		mud tracking onto public	now been removed.	material environmental
		roads from the site.		harm posed by such an
			It was determined that a	activity.
			more appropriate location	This is consistent with the
			for a documented	PIRMP contents of other
			procedure to prevent mud	sites' in NSW.
			tracking onto the road	
			would be through the	Procedures for managing
			Erosion and Sediment	sediment tracking onto the
			Control Plan located in	road are to be addressed as
			Section 6. The effectiveness	part of the Erosion and
			of the controls described in	Sediment Control Plan and
			the plan are monitored via	monitored via existing
			the site environmental	environmental inspection
			checklist (monthly checklist	tools.
			and EPP)	

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
DQ5/20	DQ8/17	Confirm tyre numbers stored on site are less than 500, and if there is a requirement for more than 500 tyres, consult with EPA regarding a licence.	Boral confirms that less than 500 tyres are stored on the premises A contract is currently being tendered for the removal of the tyres not currently being utilised for re-use onsite by an appropriately licensed	Boral to finalise contract for removal of excess tyres. Boral to update the onsite tyre register as per the Johns River Quarry template.
DQ6/20	DQ8/17	Finalise revised Bushfire Management Plan and ensure it covers safe storage of tyres in accordance with "Tyre Stewardship Australia Best Practice Guidelines for Tyre Storage and Emergency Preparedness (March 2019)" guidelines and "Fire & Rescue NSW Fire Safety Guideline – Guideline for bulk storage of rubber tyres" (December 2014).	external contractor The Bushfire Management Plan will be updated by Boral in accordance with the requirements of these guidelines	Boral to update Bushfire Management Plan to address relevant industry and NSW Fire and Rescue guidelines.
DQ7/20	DQ10/17	Ensure all management plans are prepared and reviewed in accordance with the requirements of the conditions of consent It is suggested a review record/register is maintained.	A record will be created and attached to the Environmental Permit Planner	BW to complete review of EPP

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
DQ8/20	Schedule 3, Condition 7a –	A Traffic Management	The transport management	Engage contractor (TTPP) to
	Transportation	System should be developed	plan will be updated with a	revise the plan as per
		to monitor and control truck	traffic dispatch	recommendation.
		dispatch movements in	management system.	
		accordance with limitations		In the interim staff will
			Upon approval staff will be	participate in a toolbox
			presented with a toolbox	session to notify them of the
			talk to communicate the	requirements in order to
			management plan	reduce instances of non-
			requirements and a sign on	compliance with the existing
			sheet to the toolbox will be	plan. Another toolbox
			collected and filed.	presentation will also be
				conducted once the
				updated plan is finalised.
				Sign on sheets will be collected and filed.
				collected and filed.
DQ9/20	Schedule 3, Condition 7a –	If the hourly truck dispatch	BLPG to correspond with	If transport dispatch limits
	Transportation	limitations are not	DPIE to determine if a	are not practical, consult
	·	practical for operations,	modification of limits is	with DPIE regarding
		consultation with DPIE	practical.	modification of this
		should occur to understand		condition
		if modification of this		
		condition is appropriate.		BLPG to correspond
DQ10/20	Schedule 3, Condition 1 –	Prioritise maintenance	A plant inspection checklist	Ensure plant inspection
	Operation of Plant and	checks of bag houses in	is undertaken daily by staff	checklists are completed
	Equipment	crushing and screening	to ensure that plant	and filed into G drive so we
		plans to ensure they are	components are working	can provide evidence in
		maintained in a proper and	correctly and any corrective	audit.
		efficient condition.	actions are completed.	

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
DQ11/20	Schedule 4, Condition 12 –	Confirm survey plan has	A letter will be drafted and	Boral to draft letter to DPIE
	Identification of	been submitted to the	submitted to DPIE to	for submission to the portal
	Boundaries	Secretary.	confirm receipt of the	
			survey plan	
DQ12/20	Schedule 4, Condition 28 –	Implement updated Water	The updated Water	Complete works once the
	Water Discharge Limits	Management Plan when	Management Plan is	updated WMP is approved
		approved to reconfigure	currently under review with	in accordance with the
		storage on site and prevent	the department, which	approved plan.
		uncontrolled discharge events.	details the dam upgrade works designed to meet this	Senior management to
		events.	condition.	discuss capital requirement
			condition.	for completion of the works
				once the WMP has been
				finalised.
				····ansea.
				Once works are completed a
				letter is to be drafted
				notifying EPA/DPIE of
				completion of the physical
				works.
DQ13/20	Schedule 4, Condition 29 –	Ensure all future Annual	Boral to ensure	Boral to complete Annual
	Site Water Balance	Reviews address the	requirements in Schedule 4,	Review in accordance with
		reporting requirements in	Condition 29 are met in the	Schedule 4, Condition 29
		Schedule 4, Condition 29.	next Annual Review	
DQ14/20	Schedule 4, Condition 33 –	Ensure Dam Upgrade Plan is	The dam upgrade plan is	Completed
	Offline Dam	updated or incorporated	included in Appendix G of	
		into the updated approved	the updated WMP currently	
2015/20		Water Management Plan.	under review by DPI (Water)	
DQ15/20	Schedule 4, Condition 35A	Ensure the approved	The dam transition plan is	Completed
	– Lower Dam Transition	updated Water	included in the Options	
	Plan	Management	Assessment (Section 5.3) of	

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
		Plan includes the Lower	the updated WMP currently	
		Dam Transition Plan.	under review by DPI (Water)	
DQ16/20	Schedule 4, Condition 37 – Other Water Management Works	Bunded fuel drum storage area to be used correctly with all oil drums to be positioned within the bunded area.	Delivery drivers to sign in onsite to ensure that goods are delivered and correctly placed into the bund One point lessons (OPL) to be created for bunded area to instruct storage requirements.	Boral to complete an inventory of the stored chemicals across the site to ensure bunds are available and capacity is adequate. Boral to create an OPL for bunded areas and training package for staff to complete, with a sign on sheet to be recorded and filed. Delivery drivers to sign in onsite to ensure that goods are delivered and placed into the bund
DQ17/20	Schedule 4, Condition 38 – Bunding	Ensure all fuel, oil and chemical storage areas occurs in appropriately bunded areas.	As above	As above
DQ18/20	Schedule 4, Condition 46 – Flora and Fauna Management Plan	Condition numbering references are incorrect throughout document (see Table 2.1 for an example). Update condition reference numbering in next review.	Condition references will be amended in the next review of the Flora and Fauna Management Plan document as per the recommendation.	Boral will update the update the condition reference numbering as part of the next review cycle of the Flora and Fauna Management Plan.
DQ19/20	Schedule 4, Condition 47 – Flora and Fauna Management Plan (FFMP)	Vegetation Clearing Protocol (VCP) to be updated to	The VCP will be updated in the next review of FFMP	Boral will update the VCP as per the recommendations as part of the next review

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
		address collecting seed from site and conserving and reusing topsoil.		cycle of the Flora and Fauna Management Plan.
DQ20/20	Schedule 4, Condition 54 – Rehabilitation and Conservation Bond	Rehabilitation Conservation Bond not lodged within the required timeframe. Boral to ensure timing requirements are met for obligations under this consent.	Rehabilitation Conservation Bond to be recalculated and lodged in accordance with the obligations under the consent.	Boral to lodge bond in accordance with the obligations.
DQ21/20	Schedule 4, Condition 62 – Road Haulage	It is recommended that sweeping increase to three times per week, the PIRMP is updated to address this matter, and consideration of further mitigation measures is undertaken.	Sweeping of the Princes Motorway on ramp currently occurs. Further mitigation methods will be investigated once extent of sediment being tracked onto the road is quantified and response measures evaluated. The updated WMP details Erosion and Sediment Controls in Section 6 and these controls will be monitored via the site environmental checklist rather than the PIRMP, which is not considered the appropriate document for this activity.	Assess effectiveness of the wheel wash and implement improvements if necessary to address sediment tracking on access roads.

Reference	Consent Condition/Issue	Recommendation	Response	Boral Actions
DQ22/20	Schedule 5, Condition 4 –	The document control	Subsequent management	Boral to present a more
	Revision of Strategies,	tables within the all the	plans to include a more	detailed and accurate
	Plans and Programs	plans, strategies and	accurate description of the	document control section in
		programs required under	document control process,	the relevant management
		this consent do not reflect	include reviews that have	plans as per the
		the reviews that have	been undertaken and then	recommendations.
		occurred. Ensure all	main focus of the review.	
		documents are reviewed in		
		accordance with this		
		condition of consent.		
		Update the relevant		
		management plans to		
		contain information on		
		timing of review.		