

Version number 5

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Functional area Procurement

Boral recognises that purchasing decisions can have a social, economic and environmental impact. We are committed to doing business in a responsible and sustainable manner by utilising our supply chain to create positive change.

Boral will be guided by the best practices outlined in the International Standard for Sustainable Procurement Guidance (ISO 20400) covering four main areas of focus.

- Community - give back to and work with our communities
- Diversity - embrace diversity and inclusion for our people and our suppliers
- Environment - awareness of the effects Procurement activity has on the environment
- Ethics - practice sound ethics across our Supply Chain.
- In alignment with ISO 20400, Boral's values and with our Procurement Policy, Boral will:
- Ensure suppliers are aware of, and comply with, our Supplier Code of Conduct.
- Maintain leading supplier pre-qualification questionnaire and evaluation processes and tools to assess supplier's performance and capability to meet Boral's sustainable procurement expectations and objectives.
- Utilise a sanction screening process to identify any areas of risk by association with any elements of financial crime, fraud, corruption, piracy, terrorism, bribery or human rights abuse.
- Recognise the existence of Modern Slavery risks in our supply chain and ensure that our risk assessment and risk management processes address Modern Slavery, including by meeting, and where possible exceeding any relevant legislative compliance and reporting requirements.
- Promote diversity and inclusion in our supply chain by actively pursuing opportunities to expand our partnerships with Social Enterprise businesses, including those supporting minority groups and people with disabilities.
- Ensure compliance with our Indigenous Procurement Policy.
- Select suppliers based on the lower environmental impact of the production and delivery of their products and services.
- Ensure that Boral's Diversity and Inclusion Policy is recognised by suppliers through our procurement agreements.
- Ensure that all sustainable procurement initiatives are included in and supported by our risk management processes.
- Allocate sufficient resources to meet the commitments of this policy.



Matt McKenzie
Chief Executive Officer (CEO)

Sustainable Procurement Policy

Policy Version History

This table documents the five most recent key policy updates.

No.	Date of issue	Comments / Key changes	Next review
3		Transferred to new template.	
4		Updated to reflect changes to Vendor Onboarding process	
5	April 2026	Updated approver and CEO change.	April 2028