

Boral is an integrated resource-based manufacturing company with strong upstream reserves and downstream market positions in building and construction materials markets in Australia, the USA and Asia.

We have 14,766 full-time equivalent employees around 5,700 full-time equivalent contractors and some 3,000 joint venture employees working across 706 operating sites and 143 distribution sites and offices in 13 countries.

Boral had sales of \$4.9 billion in 2008/09 and is listed on the Australian Securities Exchange.

Our resources

Boral has long-term and well positioned hard rock, sand and gravel reserves as well as valuable limestone, shale, clay and gypsum reserves. Boral's access to timber resources are primarily through long-term supply agreements with Forests NSW.

Our products

We produce and distribute a broad range of construction materials, including quarry products, cement, fly ash, concrete and asphalt; and building products including clay bricks and pavers, clay and concrete roof tiles, concrete masonry products, plasterboard, windows and timber.

Our markets

We are generally number one or two in the markets in which we operate. We service the building and construction materials segments, including new residential, non-residential and major infrastructure projects such as roads, highways, subdivisions and bridges.

In 2008/09, most of Boral's markets declined as a result of the global recession. In response, production was lowered and cost reduction programs were implemented. Nevertheless, our sustainability programs continued and capital investments made in recent years delivered environmental benefits.

Key performance outcomes for 2008/09:

- Lost time injury frequency rate down 28% to **1.8**, which was better than targeted performance improvement
- Employee turnover of **24%** in line with last year remains high due to a reduction in the workforce, particularly in the USA, resulting from the economic downturn
- Mains water consumption down 22% to **2,285 million litres**, reflecting lower production, higher use of rainwater and water efficiency gains
- Greenhouse gas emissions down 8% to **3.62 million tonnes** of CO₂, mainly due to lower production
- By-products and waste material re-used or recycled of **4.62 million tonnes**, down by 17% reflecting lower production volumes

Extraction



Manufacturing



Distribution



Product use



End of life

